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3 June 1964

MEMORANDUM FOR THE RECORD

SUBJECT: Project USEFUL Interview with Rear Adm. L. A. Bryan, USN

1. On 28 May 1964 I interviewed Adm. Bryan in connection with Project USEFUL.

2. Adm. Bryan stated that Project USEFUL had given him a better picture of the Agency and a better understanding of the complexity of the problems facing CIA. The Admiral stated that Project USEFUL was of particular interest and importance to him in view of his upcoming assignment to [REDACTED]

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3. The Admiral said that Project USEFUL had given him a much clearer understanding of how CIA would be able to support him operationally. He said that he will now be better able to call upon the Agency for assistance when needed. He again emphasized the importance of this to him in his assignment to [REDACTED]

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3. When asked if USEFUL had given him a better appreciation of CIA's requirements for operational support from the DOD, the Admiral said to a certain extent "yes". He added that he was not

[REDACTED]

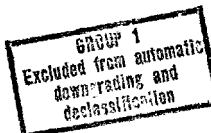
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4. When asked if there were any phases of CIA organization or functions which were not covered in sufficient detail, Adm. Bryan stated that he felt the DDS&T coverage was not completely clear to him.

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He felt that the briefing on DDS&T contained too many abbreviations and was not quite down to the layman's level.

5. Adm. Bryan, suggesting improvements to the CIA briefing, indicated that in some cases it was too generalized. He suggested that wherever possible examples be used. He stated that it was obvious to him that security or operational needs precluded the use of a great many examples, but felt that even a few, although perhaps necessarily fictitious, would be a definite improvement. To this Adm. Bryan added that it might be worthwhile to consider moving the class from 1A07 to some other part of the building, if only for a half hour. He suggested this move to be (a) a visit to the Library, or (b) some other place in order that students do not feel "penned in", and it would dispel the impression that we were holding out. He suggested that a visit would also give the students the feeling that we were taking them into the fold, so to speak.

6. Adm. Bryan concluded by stating that a Project USEFUL for Flag officers only would probably promote greater class participation. He said that he was aware of the fact that it would be difficult to assemble a large class of Flag or General officers.


Chief, Operations School/TR

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